Management Discussion and Analysis Report

National Bank of Fujairah PJSC

For the nine-month period ended 30 September 2026

NBF delivered its best nine months net profit after tax exceeding AED 1 billion, up 10.5% vs 30 September 2025

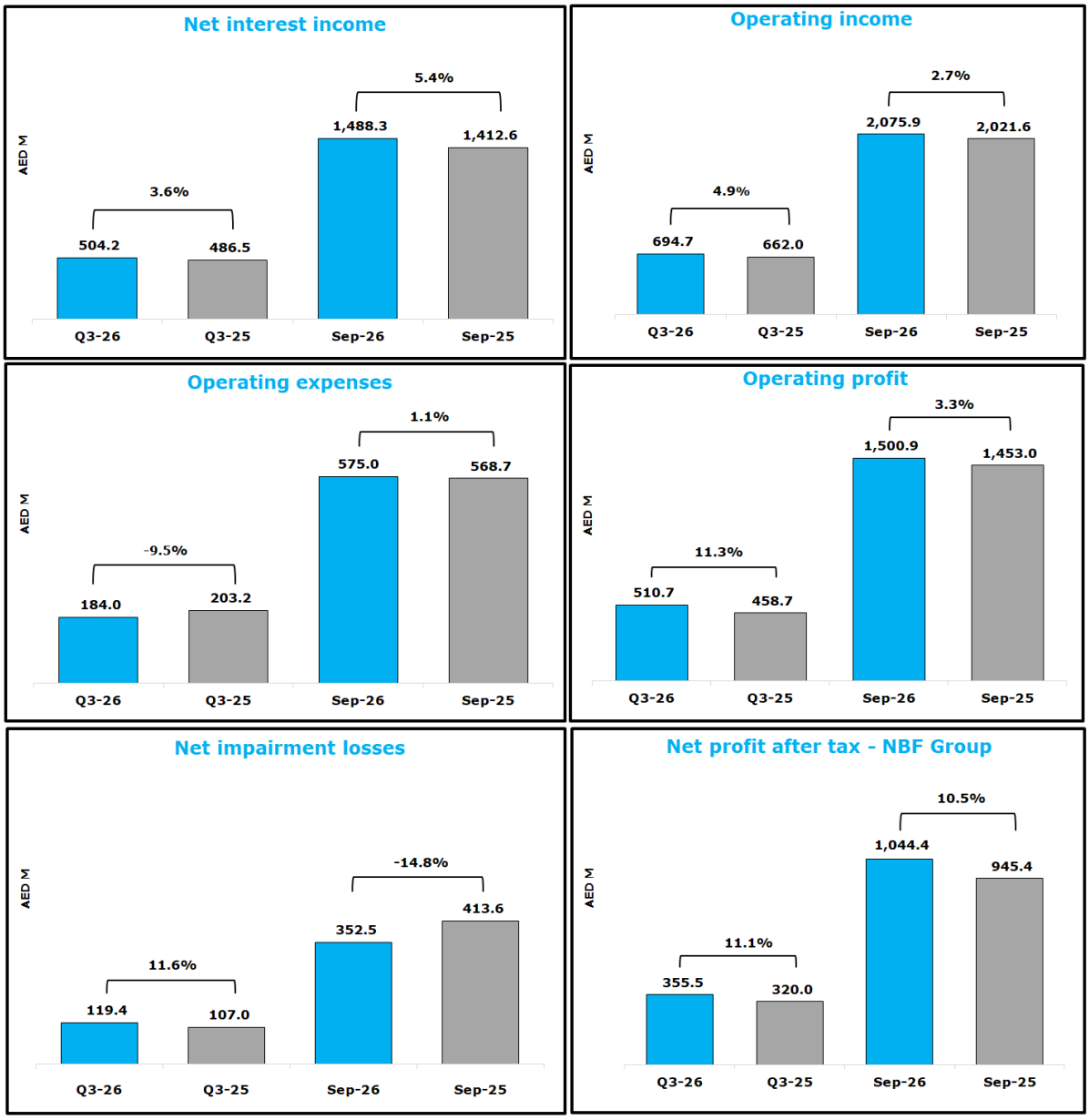
28 October 2026: NBF is pleased to announce its results today for the nine-month period ended 30 September 2026.

Overview of Results and Operational Performance for the nine-month period ended 30 September 2026

NBF recorded year-on-year growth of 10.5% to close the nine-month period at a net profit before tax of AED 1.15 billion compared to AED 1.04 billion in the corresponding period of 2025. Further, NBF posted its best ever net profit after tax for a nine-month period, amounting to AED 1 billion, compared to AED 945.4 million in the corresponding period of 2025 with a corporate tax charge of AED 104 million. On the back of a strong Q3 2026 performance, NBF posted a net profit after tax of AED 355.5 million in the third quarter of 2026, a rise of 11.1% over the corresponding quarter of 2025. These robust set of results reflect the resilience of the bank's core business model and the strength of its asset and liability management practices in the face of the evolving and changing operating environment. This strong performance was further supported by lower impairment charges, coupled with effective cost discipline and prudent management of risk, underscoring the bank's ability to navigate a challenging operating environment successfully.

NBF maintained its policy of prudent and transparent recognition of problem accounts. NBF booked net impairment provisions of AED 352.5 million for the nine-month period ended 30 September 2026 compared to AED 413.6 million in the corresponding period of 2025, representing a substantial reduction of 14.8%. This is after allowing for prudent management overlay provisions to manage any potential impact of current regional geopolitical conditions and its consequent impact on the credit cycle. The asset quality measured by the combined IFRS 9 stage 2 and 3 mix stood at 7.81% of gross loans and advances and Islamic financing receivables compared to 7.26% as at 31 December 2025. The NPL ratio stood at 3.93% compared to 3.95% as at 31 December 2025. The total provision coverage ratio improved to 152.9% compared to 139% as at 31 December 2025.

Summary of Income Statement performance for the nine-month period ended 30 September 2026



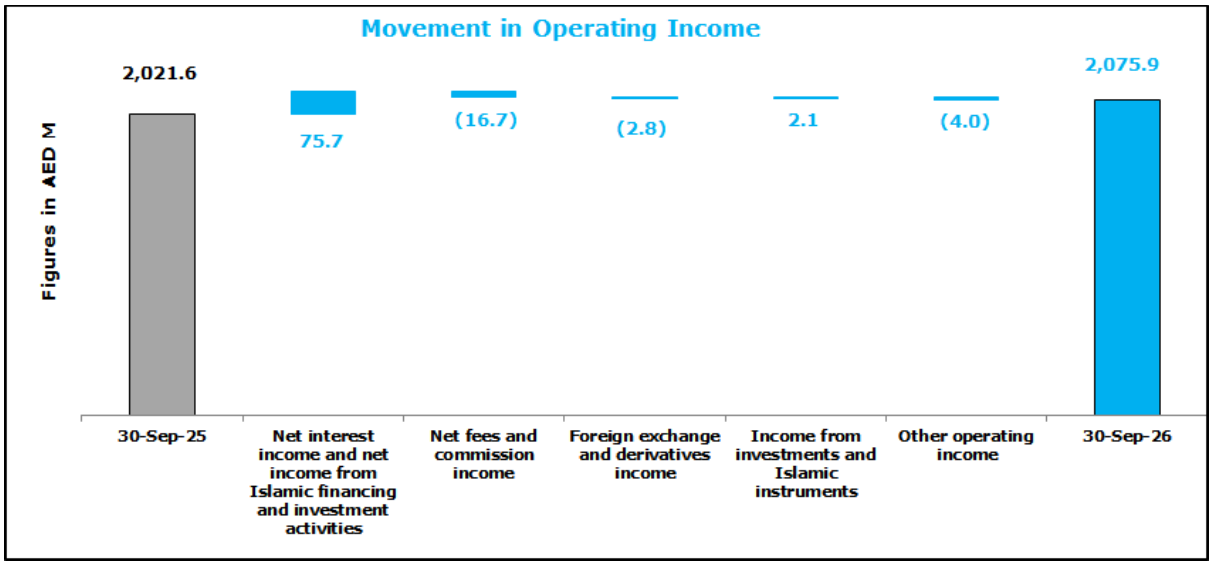
NBF posted an operating profit of AED 1.5 billion for the nine-month period, up 3.3% compared to AED 1.45 billion in the corresponding period of 2025, and up 11.3% for the three-month period ended 30 September 2026 over the corresponding period of 2025. This reflects the balanced business growth with disciplined asset and liability management, investments in its people, customers, process, technology, compliance and governance in line with NBF's long-term strategy.

Operating income reached AED 2.1 billion, up 2.7% compared to AED 2 billion in the corresponding period of 2025; and up 4.9% for the three-month period ended 30

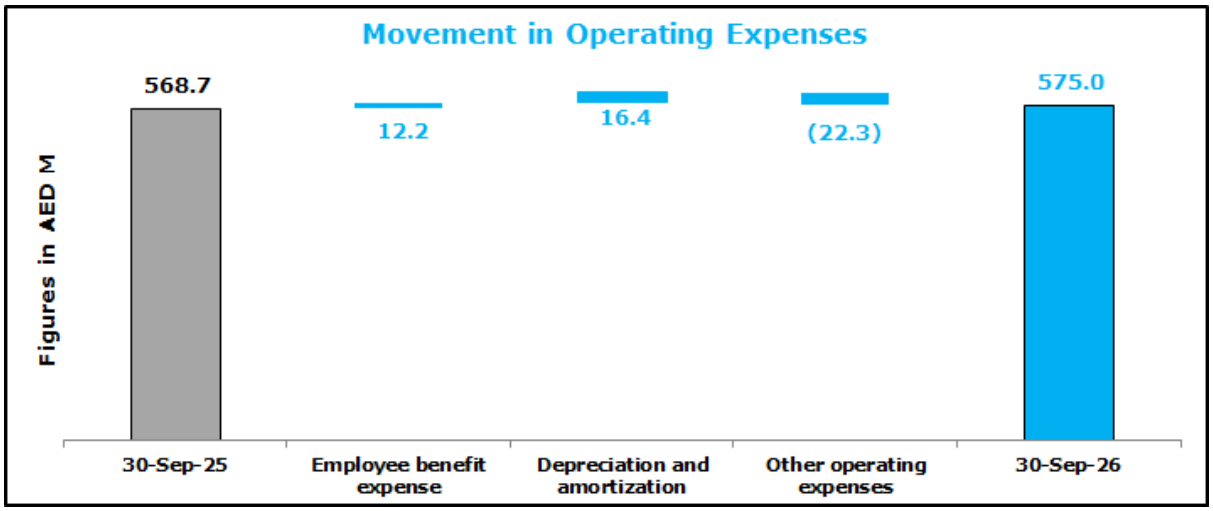
September 2026 over the corresponding period of 2025. This reflects the enhanced focus on business segment growth, proactive asset and liability management and the bank's focus on customer centricity, cost efficiency and operational excellence.

Net interest income and net income from Islamic financing and investment activities grew 5.4% to AED 1.5 billion for the nine-month period ended 30 September 2026 compared to AED 1.4 billion in the corresponding period of 2025. It was up 3.6% for the three-month period ended 30 September 2026 compared to the corresponding period of 2025.

Net fees, commission and other income and foreign exchange and derivatives income stood at AED 413.8 million and AED 162.6 million respectively; compared to AED 434.5 million and AED 165.5 million in the corresponding period of 2025.



Operating expenses increased by 1.1% for the nine-month period ended 30 September 2026 compared to the corresponding period of 2025 with the increased focus and investments on governance and compliance initiatives, operating efficiency and resilience, and excellence combined with investments in digitalization and customer propositions. Further, NBF's cost-to-income ratio improved to 27.7% compared to 28.1% in the corresponding period of 2025, remaining in the mid-industry range.



Summary of financial position as at 30 September 2026

Figures in AED M

	SEP-2026	DEC-2025	Change %	SEP-2026	SEP-2025	Change %
Total Assets	71,138	69,374	2.5%	71,138	67,987	4.6%
Loans and Advances and Islamic Financing Recievables	38,026	37,467	1.5%	38,026	36,306	4.7%
Customer Deposits and Islamic Customer Deposits	52,033	50,981	2.1%	52,033	49,128	5.9%
Total Equity	8,102	7,750	4.5%	8,102	7,482	8.3%

Total assets rose by 2.5% to reach AED 71.1 billion compared to AED 69.4 billion at 2025 year-end, up by 4.6% from 30 September 2025.

Loans and advances and Islamic financing receivables rose by 1.5% to reach AED 38 billion compared to AED 37.5 billion at 2025 year-end, up by 4.7% from 30 September 2025.

Customer deposits and Islamic customer deposits rose by 2.1% to reach AED 52 billion compared to AED 51 billion at 2025 year-end, up by 5.9% from 30 September 2025. Current and Saving Accounts (CASA) deposits stood at 45.4% of total customer deposits, balancing the impact of fixed-term deposit products.

Summary of the cash flows and capital expenditure during the nine-month period ended 30 September 2026

During the period, liquidity has been generated and deployed in line with asset and liability management strategy of the bank as adapted to the prevalent market conditions. The overall liquidity position remains well within the bank's risk appetite and regulatory

requirements. Cash and cash equivalents amounted to AED 7.3 billion compared to AED 5.2 billion on 30 September 2025.

During the period ended 30 September 2026, NBF incurred AED 95.8 million in capital expenditure relating to the additions of property, equipment and intangibles compared to AED 75.1 million in the corresponding period of 2025.

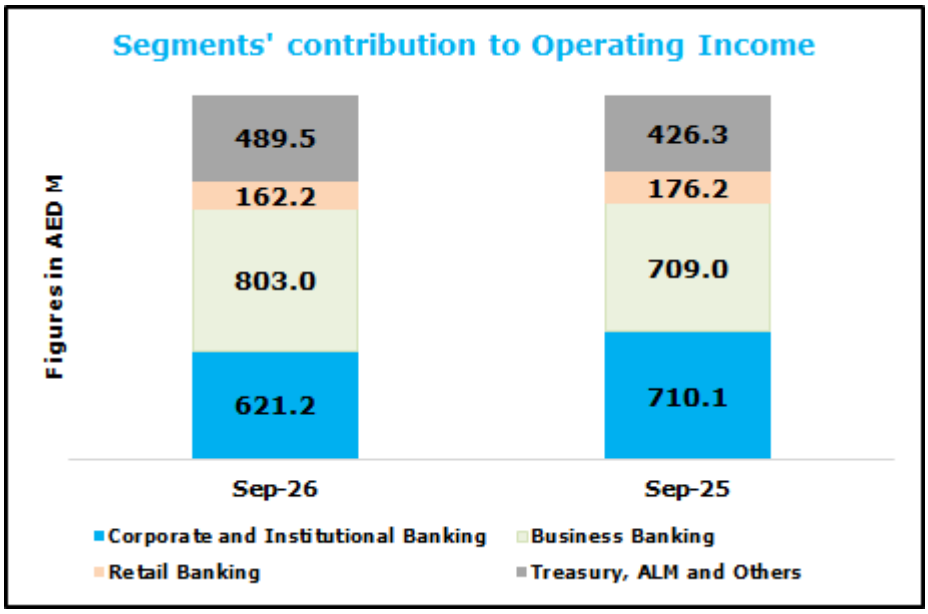
Key Performance Indicators

- Ample liquidity has been maintained with lending to stable resources ratios at 66.5% (2025: 68.9%) and eligible liquid assets ratio (ELAR) at 27.5% (2025: 30.5%), well ahead of Central Bank of the UAE's minimum requirements.
- The capital adequacy ratio (CAR) improved to 17.5% (Tier 1 ratio of 16.4% and CET 1 ratio of 16.4%) compared to 16% (Tier 1 ratio of 14.9% and CET 1 ratio of 14.9%) at 2025 year-end; well above the regulatory requirements and ensuring a robust financial foundation.
- Return on average equity was maintained at the 30 September 2025 level of 17.6%.
- Return on average assets was maintained at the 30 September 2025 level of 2%.

Our Business Segment Focus

NBF's business strategy continues to revolve around client relationships, supported by the customer focused approach adopted by the bank to serve its customers' needs and delivered through specific business segments. This assists in building diversification and maintaining stable growth.

For the nine-month period ended 30 September 2026, the operating income from Corporate and Institutional Banking customers was AED 621.2 million, a decrease of 12.5% compared to the previous year. For the Business Banking segment, the operating income rose by 13.3% to AED 803 million. For Retail Banking it decreased by 7.9% while Treasury, ALM & others have increased by 14.8% compared to the corresponding period. Within operating income, NBF Islamic, the Islamic Window, increased by 21.2% compared to the previous year, in line with our commitment to the UAE's growth of the Islamic sector, driven by Islamic customer deposits of AED 5.1 billion and Islamic financing facilities of AED 5.4 billion.



Expectation regarding the economy, sector and its impact on the bank

NBF's record financial performance reflects the consistent execution of its strategic priorities, the resilience of its operating model, and its ability to adapt effectively to an increasingly dynamic global landscape. The franchise has continued to exhibit agility in responding to evolving market conditions, shifting supply chain and trade dynamics, and commodity price volatility, whilst maintaining a disciplined approach to risk management and sustainable long-term value creation. We remain fully focused on supporting our customers navigate evolving economic realities, placing their changing needs at the centre of our strategy.

Buoyed by the UAE's resilient economic fundamentals, ambitious fiscal vision and on-going investment-led growth, NBF remains well positioned to capitalize on new opportunities and further strengthen its market position in particular to support the positive developments in our home Emirate of Fujairah. We will continue to deepen trusted relationships with our customers and partners by enhancing our propositions and product offering, advancing digital innovation and enhancing operational excellence. These priorities, underpinned by a diversified balance sheet and prudent financial management, provide a solid foundation for sustainable growth and shareholder value creation throughout 2026 and beyond.

Shareholding and Rating

NBF's key shareholders include the Government of Fujairah and Easa Saleh Al Gurg LLC. Rated Baa1 / Prime-2 for deposits and A3 for counterparty risk assessment by Moody's and BBB+ / A-2 by Standard & Poor's, both with a stable outlook, the bank is listed on the Abu Dhabi Securities Exchange under the symbol "NBF". It has a branch network of 15 across the UAE.

Awards and Accolades

NBF was recognized with the below prestigious awards which reflect the Bank's commitment to achieving excellence in a wide range of operations and enhancing overall customer satisfaction.

- Leader in Emerging Banking Technologies in UAE for the Year 2026 – Arab Awards and Commendations of Excellence 2026 – World Union of Arab Bankers (WUAB).
- Best Islamic Banking Window – UAE 2026 - International Finance Awards.

Adnan Anwar
Chief Executive Officer

Ali Asif Sheikh
Senior Executive – Financial Control and Interim Chief Financial Officer